



# Universities and start-up creation by Ph.D. graduates: the role of scientific and social capital of academic laboratories

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## Abstract

This paper investigates how the characteristics of university laboratories influence the propensity of Ph.D. students to entrepreneurship, and thus, contribute to the transfer of academic knowledge to society. As determinants of Ph.D. entrepreneurship, we focus on the lab scientific and social capital as well as on the business experience that Ph.D. students acquire during their training period. The empirical exercise is based on questionnaire survey data of 5266 Ph.D. students in Italian universities in all subject areas. First, we find that 6.7% of the Ph.D. graduates engage in startup activities, and thus, Ph.D. training seems to contribute to knowledge transfer through entrepreneurship. Second, Ph.D. entrepreneurship is driven by business experience, in the forms of industry collaboration and industrially applicable research projects, during their training period. Third, the lab scientific capital is negatively associated with Ph.D. entrepreneurship, suggesting a conflict between scientific excellence and entrepreneurship, but this effect is mitigated if students acquire business experience. Fourth, the lab social capital increases the chance of startup when students have business experience. We further investigate the effects of lab environment by distinguishing between startups that are based on university research and startups that are not, finding different determinants.

**Keywords** Student entrepreneurship · Entrepreneurial university · Start-up · Ph.D. · Firm creation · Academic training

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## 1 Introduction

Political pressure is currently being put on universities to stimulate and support entrepreneurship. The growing concern in public opinion about the integration between academic institutions and industry and their general impact on society has led to the definitive affirmation of the ‘entrepreneurial university’ model (Clark 1998; Etzkowitz et al. 2000), evidencing the key role of universities in promoting the establishment of business ventures.

Among all the routes of academic engagement with industry (see Muscio and Valanti 2014), starting up a company based on scientific research results is an important one, particularly when technology transfer requires a high level of commitment on the side of academics. The literature on this topic has been dynamic; while empirical works on ‘tangible’ forms of knowledge transfer, ranging from patenting to licensing activity are abundant, investigations on academic entrepreneurship via academic spin-offs has become more prominent over the last decade, as an increasing number of academics have chosen and been encouraged to engage in entrepreneurial activities. Notwithstanding the role of spin-offs in sustaining academic entrepreneurship, prior literature has thus far focused almost exclusively on licensing and startups by faculty and staff, largely ignoring entrepreneurship by students (Astebro et al. 2012; Hayter et al. 2017; Shah and Pahnke 2014). In addition, the literature has studied university spinoff mainly as a secondary activity of academic staff (e.g. professors). However, we observe increasing incidents of startups by students—particularly by Ph.D. students—as academic institutions are encouraging them to become more entrepreneurial by offering entrepreneurship courses, supporting facilities such as business incubators, business competitions, and innovation prizes.

Startup by Ph.D. students (*Ph.D. entrepreneurship*, hereafter) is peculiar in that it is situated at the intersection of the three academic missions: teaching, research and academic engagement. That is, Ph.D. entrepreneurs transfer the result of academic research, developed through graduate education, to the society. Thus, it is of interest for the purpose of science and technology (S&T) policies to better understand what factors support Ph.D. entrepreneurship and under what circumstances students choose to establish new ventures. Nonetheless, prior research is scarce.

Ph.D. entrepreneurship is of theoretical interest also because it is considered as a career choice, unlike startup by academic staff in which entrepreneurship is an additional engagement. That is, students make a choice between academic careers and self-employment careers (though it is possible that students start up a business while being postdocs, etc.). It is plausible that students choose to startup because of dissatisfaction with academic careers. If such is the case, the effectiveness of Ph.D. entrepreneurship could be dubious. In this regard, understanding conditions for Ph.D. entrepreneurship is also of practical interest.

This study thus aims to understand what conditions lead Ph.D. students to start up new businesses, thereby to transfer academic knowledge to the society. We argue that Ph.D. entrepreneurship needs business experience, scientific expertise, and social network, and as a device to provide these opportunities and resources, we focus on the local environment of university laboratories where Ph.D. students receive academic training. We examine the impact of these factors on Ph.D. students’ postgraduate startup activities, drawing on the data of a questionnaire administered by CINECA in 2016 and responded by 5266 Ph.D. graduates from Italian academic institutions.

The paper is organised as follows. Section 2 presents the theoretical background and the research hypotheses; Sect. 3 describes the data and methodology used in the empirical

analysis; Sect. 4 presents the results of an econometric analysis; and Sect. 5 presents some theoretical and policy implications and concluding remarks.

## 2 Theoretical background

Academic entrepreneurship is a complex phenomenon that involves several stakeholders, ranging from faculty staff to post-doctoral fellows and students, who choose to become entrepreneurs. Among others, entrepreneurial activities by Ph.D. students, though largely neglected in prior literature, deserve special attention for several reasons. First, Ph.D. students may be better placed than academic staff to overcome the obstacles to the creation of new ventures. Unlike academic staff, as stressed by Colombo and Piva (2012), students do not need a ‘genetic mutation’ to become entrepreneurs and are often well positioned in gaining access to business competences. Second, entrepreneurship can be a viable job option for Ph.D. graduates, who seek to exploit the knowledge and skills learned through the training. Third, unlike undergraduate students, Ph.D. students have direct access to knowledge-intensive business ideas, which they develop through their training period and can exploit for startup.

Prior literature on academic entrepreneurship roughly falls into two groups; one group concerns institutional environment, while the other investigates the individual traits of entrepreneurs (Castillo Holley and Watson 2017). Although entrepreneurship can be considered as an individual activity (Shane and Venkataraman 2000), recent evidence has highlighted that academic institutions can influence Ph.D. entrepreneurs in many ways (Dooley and Kenny 2015). For example, Muscio and Ramaciotti (2019) focus on the characteristics of Ph.D. courses and the entrepreneurial climate of a university. In this study, we particularly investigate the role of university *laboratories* where Ph.D. students receive research training from their supervisors.

Entrepreneurial activities normally take place in an organisational context (Autio et al. 2014; Walter et al. 2013), oftentimes through the interaction with peer researchers (Bergmann et al. 2016). In this respect, a university lab offers an organisational basis for scientific research, research training, and career building. Labs consist of a lab head and member researchers, including students, under the lab head’s supervision. As noted by Olmos-Peñuela et al. (2014), a lab head can influence the behaviour of lab members in establishing research priorities, steering the research activities of the lab, and mobilising the organisation of tasks and commitment. Compared to cross-organisational collaboration, labs are meant to serve for longer-term and broader goals, such as project portfolio management and accumulation and reuse of local knowledge (Blau 1994; Latour and Woolgar 1979; Knorr-Cetina 1999). Research training for students is one of the long-term goals of university labs (Shibayama et al. 2015). Literature has suggested that lab training and interpersonal relationship with supervisors determine the future prospect of students (Long et al. 1979; Miller et al. 2005; Shibayama 2019).

In academic entrepreneurship by students, they rely on the lab and on their supervisors for at least three important resources: (1) the scientific capital and resources, which students can directly or indirectly transfer to their business; (2) the social capital of the research team, which opens up access to external national or international network, exposing their ideas to a broader audience; and (3) the entrepreneurial and business experience, which allows students to obtain business contacts and test the validity of their idea for practical purposes.

These factors are also relevant in students' career choices. While non-student academic entrepreneurship tends to be a side activity, student startup can mean departure from academia. In fact, only a small number of Ph.D. graduates eventually obtain secure academic employment (Puljak and Sharif 2009), and the rest move to non-academic careers (Hayter and Parker 2019). Though the majority of Ph.D. candidates aim to find an academic job, at least when they decide to join Ph.D. programme (Conti and Visentin 2015; Mangelmatin 2000), other career options, including academic entrepreneurship, are of increasing relevance as academic careers have become destabilised (Fitzenberger and Schulze 2014; Sauermann and Roach 2016). The following sections discuss the theoretical underpinnings of these factors.

## 2.1 Business experience

The first factor influencing Ph.D. students' choice to become entrepreneurs is the business experience they obtain through working in the lab. How students are exposed to entrepreneurship during their training period is critical (Hayter et al. 2017). While entrepreneurship programmes can nurture and stimulate startup activities (Maresch et al. 2016; Muscio and Ramaciotti 2019), the literature emphasises that access to relevant business networks and learning-by-doing through research projects are far more effective than simply attending dedicated courses (Rasmussen and Sorheim 2006).

Business experience can stem from various sources, such as collaboration with industry, contract research, consultancy work, and engagement in industry-oriented research projects. For example, the literature finds that industry contract research is associated with academic entrepreneurship (Muscio et al. 2016; Powers and McDougall 2005; Van Looy et al. 2011). University-industry interaction stimulates the establishment of business contacts and the accumulation of capabilities for new venture creation (D'Este et al. 2012; Wright et al. 2004). Individual-level studies show that academics who engage in collaboration agreements with industry tend to be involved in commercially oriented activities (Blumenthal et al. 1996) and become entrepreneurs (Landry et al. 2006; Krabel and Mueller 2009). While academics inclined towards entrepreneurship can be self-selected to engage in business experience (Fini et al. 2010; Philpott et al. 2011), business experience can work as an incubation device for starting up businesses.

These factors can play a substantial role in students' entrepreneurship. As students in general have little experience in engaging with the private sector, any opportunity to interact with company representatives and exposure to real-world problems can encourage them to pursue applications to an industrial context and eventually to become entrepreneurs. From an educational perspective, interaction with businesses provides additional resources (Muscio et al. 2013) and complementary learning opportunities that academic institutions cannot provide alone (Lester and Costley 2010; Kessels and Kwakman 2007; Slaughter et al. 2002; Thune and Støren 2015). For example, labs with intensive ties with industry can provide a favourable environment for entrepreneurship (Walter et al. 2013). Through direct interaction with company representatives, students can learn their practical skills, expand their networks, and expose them to real-world business problems (Brindley and Ritchie 2000; Ridder and Van der Sijde 2003). Supervisors engaged in industry relations are also likely to have better understanding of contemporary industry challenges and perhaps the experience of startup itself (Krabel and Mueller 2009), which can be shared with students.

In summary, we argue that business experience in labs should increase students' exposure to commercial needs and encourage them to apply their knowledge and technologies for practical purposes. Therefore, we hypothesise as follows:

**Hypothesis 1:** The business experience in the lab is positively associated with Ph.D. students' startup activity.

## 2.2 The scientific capital

The second university-level factor that can influence Ph.D. students' choice is the scientific capital of the lab embodied in several factors. For example, it depends on the academic skills of the research supervisor, who guides students' research projects, pointing them towards interesting new areas of research and towards suitable methodologies (Laudel 2001; Shibayama et al. 2015). The excellence of research environment is also influenced by the availability of physical and financial resources, which determine how certain research tasks can be performed, the capacity to purchase equipment and material, and opportunities of conference participation and publication. Other factors embedded in scientific capital are the time devoted to research by students and their autonomy in research activities. In some contexts, Ph.D. students can be occupied with teaching and other activities, which can hinder scientific performance.

The extant literature finds a positive association between the scientific capital and academic engagement. For example, Muscio et al. (2013) find that higher research quality increases the amount of contract research that labs obtain from the business sector. Similarly, there is evidence that universities where high-quality research is performed tend to attract private funding, further reinforcing the process of investing in excellent research (European Commission 2010; McCormack et al. 2014). 'Star scientists' who publish more papers with higher impact are more likely to commercialise successfully their research results (Lowe and Gonzalez-Brambila 2007; Zucker and Darby 1996; Zucker et al. 1998). Several authors examined whether trade-offs exist between research performance and the engagement in commercialisation activity (Azoulay et al. 2009; Fabrizio and DiMinin 2008; Lowe and Gonzalez-Brambila 2007; Stephan et al. 2007), indicating that there is a positive relationship between academic and commercial success. There is also evidence that research labs led by star scientists tend to be more engaged in knowledge transfer activities (D'Este and Perkmann 2011; Landry et al. 2010; Olmos-Peñuela et al. 2014). Reputational effects can also come into play, as skilled and qualified knowledge deriving from high-quality research has potential signalling effects on investors (Spence 1973). In fact, commercial investors in academic ideas (e.g. venture capitalists) prefer to support firms that have not only a promising business profile but also more skilled human capital (Ramaciotti et al. 2017).

Evidence about the impact of scientific capital specifically on entrepreneurial activity is less conclusive. Some studies suggest that greater research performance is associated with higher degrees of entrepreneurship. Azoulay et al. (2007) and Rasmussen and Borch (2010) suggest that high-quality research helps develop new ideas and innovations that can be commercialised or brought to market by startup ventures. Schiller and Diez (2010), find that star scientists engaged in entrepreneurial activity inspire the members of their research teams, influencing also Ph.D. students to take industry employment. Van Looy et al. (2004) find no trade-off between entrepreneurial and scientific activities in contract researchers.

From the perspective of regional development, Kirchoff et al. (2007) demonstrate that university R&D expenditure is associated with higher levels of regional business creation. Walter et al. (2013) also suggest that top research universities offer a favourable environment for the interaction with businesses and startups because of potential network effects. These results seem to suggest that the scientific capital in the training environment should help students commercialise their research ideas.

However, there can be a trade-off between entrepreneurial activities and traditional scientific research, as entrepreneurial activities can require substantial investment in resources and skillsets that are not necessarily synergistic with traditional scientific research. Accordingly, Olmos-Peñuela et al. (2014) find that research labs led by star scientists are more likely to engage in contract research and consultancy, but that they are not better at academic entrepreneurship. Other scholars fail to find synergies between research performance and spinoff creation (Baldini 2010; Muscio et al. 2016; Ramaciotti and Rizzo 2015). Supporting these results, Walter et al. (2013) find that students' self-employment intentions are generally lower in research-intensive departments.

Particularly in the case of Ph.D. startup, one should consider the fact that entrepreneurship is a career choice. Laboratories with high scientific capital are more likely to offer positions to their graduates at the end of their study period (Long et al. 1979; Miller et al. 2005). In other words, students affiliated to the best laboratories have greater chance to stay in academic employment. This suggests a negative effect of scientific capital on Ph.D. entrepreneurship compared to entrepreneurship by academic staff.

In summary, lab scientific capital has both positive and negative impact on startup activities in general, but the negative side can be stronger in the case of Ph.D. entrepreneurship. We nevertheless argue that scientific capital can be an important driver 'if' complemented with business experience. As most students have no prior business experience, if no such experience is provided during the training period, they would not even think of turning their research ideas into a business. It is far more straightforward to exploit rich scientific capital for conventional scientific activities in the next academic career stage. Business experience can however redirect the use of scientific capital for practical purposes. As discussed, business experience opens up students' perspectives beyond the scientific realm, with which students might find a way to apply the scientific capital for businesses. Therefore, we hypothesise that the co-existence of business experience and high scientific capital should lead to Ph.D. entrepreneurship.

**Hypothesis 2:** The business experience of the lab positively moderates the impact of the lab scientific capital on Ph.D. students' startup activity.

### 2.3 The social capital

The third university-level factor that can influence Ph.D. students' choice to become entrepreneurs is the lab social capital. Social capital is here intended as the outward orientation of a lab, accounting for its engagement in collaboration with external research teams and in external experiences. Students can reap the benefits that derive from social capital via the participation in collaborative research projects, visits to different research contexts, international conferences, exposure to real-world business problems, and so forth.

The social capital of a lab can facilitate Ph.D. entrepreneurship for a few reasons. First, academic institutions with broader networks tend to be situated closer to the boundaries of scientific discoveries (Knight 2015), which gives students greater access to wide audience.

This allows students to better respond to societal and business challenges (Knight 2004), encouraging them to pursue commercially relevant research activities and to establish knowledge-based startups. Second, social capital is known as one of the preconditions for entrepreneurship (Ardichvili and Cardozo 2000). Network-based evidence shows that social ties increase the chance of opportunity recognition, which is critical for entrepreneurship (Arenius and De Clercq 2005). Third, students with broader network can grow more open-minded and develop broader research and occupational perspectives (Altbach and Knight 2007), fostering their progression along the entrepreneurial ladder (Felicio et al. 2015; Horta 2010; Minola et al. 2016). Fourth, social capital contributes to the quality of scientific research, which can be then translated into a greater chance of Ph.D. entrepreneurship through the aforementioned positive effects of scientific capital. Therefore, the social capital can facilitate students' business experiences and their startup activities.

Social capital can also affect students' non-entrepreneurial career choices. Social ties and personal networks in the scientific community has been suggested to support academic career progression (Prodan and Drnovsek 2010). For example, research visits during the Ph.D. period can lead to postdoc hiring at the same host institution, while international conferences are among the few places where students can advertise themselves for future employment to a broader range of scientific peers. Social capital can also help non-academic employment. For example, internationalised institutions provide students with international contacts, easing their potential access to broader job market (Edler et al. 2011; Knight 2004).

In summary, the direct effect of lab social capital on students' startup activities also can be both positive and negative. Nonetheless, we argue that the social capital of a lab can drive Ph.D. entrepreneurship, especially if complemented by rich business experience. As above discussed, the use of social capital is versatile, but it is the students who decide how to exploit the potential opportunities. In this regard, entrepreneurial mindset nurtured by business experience can lead students to focus on specific network ties relevant to entrepreneurial goals. In contrast, if business experience is totally lacking, students are more likely to navigate themselves to a conventional direction and use social capital for an academic career progression. Therefore, we hypothesise as follows:

**Hypothesis 3:** The business experience of the lab positively moderates the impact of the lab social capital on Ph.D. students' startup activity.

### 3 Data and method

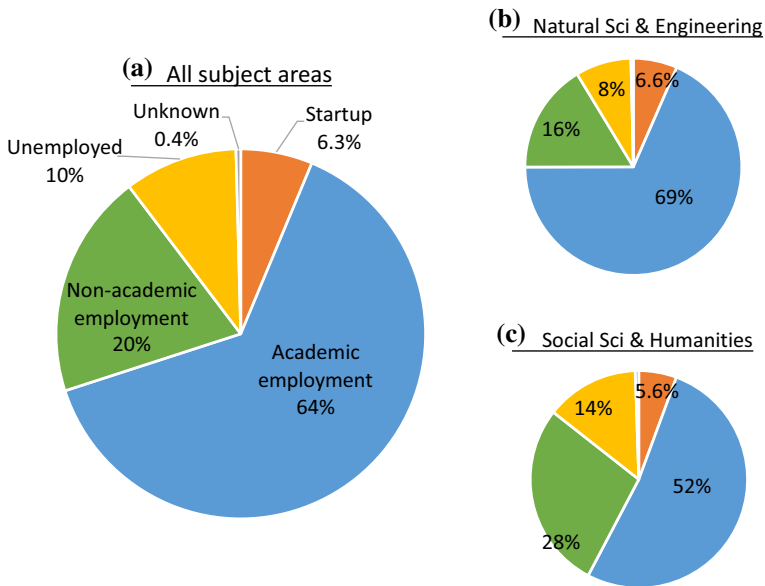
#### 3.1 Data description

This work exploits an original set of data obtained from the responses to a questionnaire survey of around 23,500 doctorate students and graduates who were awarded the degree of Ph.D. in Italian academic institutions in all subject areas in the period 2008–2014.<sup>1</sup> The survey was administered in 2014–2015 by CINECA, a not-for-profit Consortium, made up

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<sup>1</sup> We invite scholars to further extend the study of university-level factors influencing academic performance in terms of Ph.D. startup activity accessing, free of charge, our database online (see Muscio and Ramaciotti 2018).





**Fig. 1** Career choice of Ph.D. graduates. *Note* **a**  $N=5266$ , **b**  $N=3754$ , **c**  $N=1512$

of 67 Italian universities, nine Italian Research Institutions, one Polyclinic and the Italian Ministry of Education and Research (MIUR). 9,062 completed questionnaires were returned. The questionnaire was designed to evaluate the Ph.D. programme and asked students general questions about their training period, their level of satisfaction with the Ph.D. programme, their occupational status and entrepreneurial activities.

The data show that at the time of the survey 68% of 9,062 respondents completed their Ph.D. studies and 72% were employed. 6.5% of respondents had started a business, 87% of which were still active at the time of the survey.

The sample was reduced to 5266 observations, excluding the responses of those students that had not yet graduated at the time of the survey and those that did not answer relevant questions. Figure 1 presents the career outcomes of graduates. Overall, a relatively high proportion (6.3%) of the graduates had startup experience. For the rest, 64% of the graduates are employed in academia, 20% employed outside of academia, and 10% unemployed.

Among those who had startup experience, 56% of the businesses are associated with university technologies and know-how (e.g., university spin-off), whereas 44% are not related (e.g., corporate spin-off). Furthermore, among the students who engaged in university-related startups, 73% maintain employment at the university (e.g., postdoc), whereas 27% did not. This suggests that Ph.D. entrepreneurs often secure an income source on top of their startup businesses. We also break down subject areas into natural sciences and engineering (Fig. 1b) and social sciences and humanities (Fig. 1c).<sup>2</sup> As noted in Sauermann and Roach (2016), employment outcomes of Ph.D. graduates vary by scientific fields.

<sup>2</sup> The former includes mathematics, computer sciences, physics, chemistry, geology, biology, medicine, agriculture, and engineering; and the latter includes humanities, philosophy, psychology, law, economics, and political sciences.



### 3.2 Measures

#### 3.2.1 Ph.D. student's startup and career options

In order to investigate our research hypotheses, we created two variables concerning Ph.D. student's engagement in startup activities and other career choices. The first is a dichotomous variable coded 1 if a student started or was involved in the establishment of a startup and 0 otherwise (*startup*). The second variable distinguishes all career options: (1) startup, (2) academic employment, (3) non-academic employment, and (4) being unemployed. We further break down the types of startup: (1a) university-related startups with academic employment, (1b) university-related startups without academic employment, and (1c) university-unrelated startups, because we expect that they should be explained by different conditions. Taken all together, we prepared a categorical variable with six career options (*career option*).

#### 3.2.2 Lab environment

We prepared two variables for business experience. First, we surveyed the students' experience of collaboration with businesses during the Ph.D. programme and coded a dummy variable 1 if they had any experience and 0 otherwise (*industry collaboration*). Second, we also surveyed the percentage of research activities during the Ph.D. programme dedicated immediately to industrial application, as opposed to basic research (*industry application*).

As to lab scientific and social capitals, we prepared a set of survey instrument concerning the local research environment: (a) skills of the research supervisor, (b) time devoted to research activity, (c) tools and research infrastructure, (d) financial resources, (e) autonomy and independence, (f) international research network, and (g) international experience. Each item is measured in six-point scale from 1: very poor to 6: very good. We took the mean value of (a)–(e) as *scientific capital*, and the mean of (f) and (g) as *social capital*. The Cronbach's alpha is 0.728 and 0.828 respectively. We also validated the distinction of these two dimensions of lab capitals by a confirmatory factor analysis (Appendix 1).

#### 3.2.3 Control variables

We include control variables based on the literature on the determinants of student startup and academic spin-off creation (e.g. Åstebro et al. 2012; Krabel and Muller 2009). This body of work identifies both individual and context level determinants, where the context refers mostly to the characteristic of the university as a whole. At the individual level, several studies emphasise the importance of demographic factors such as age and gender (Abreu and Grinevich 2013; Landry et al. 2006). We control for students' age (*year of birth*), gender (*male*), nationality (*foreigner*), research performance (*pub*), and entrepreneurial background of the parents (*parent startup*). University-level control variables include the university spinoff performance (*university spinoff activity*), research performance (*university rating*), and university size (*university size*). Finally, since the regional context is relevant for startup creation (Muscio et al. 2016), we introduce a variable for the unemployment rate where the university is located (*unemployment rate*).

Table 1 presents the variables used in the econometric analyses, and Table 2 shows the descriptive statistics and correlation matrix of the variables.

**Table 1** Data source and definitions

Variable	Description	Source
Startup	A dummy variable taking the value 1 if the student established or contributed to the establishment of business start-up and 0 otherwise	Questionnaire
Scientific capital	Student's perception about the lab. The mean value of five items: (a) skills of the research supervisor, (b) time devoted to research activity, (c) tools and research infrastructure, (d) financial resources, and (e) autonomy and independence, measured in a six-point scale from 1: very poor to 6: very good	Questionnaire
Social capital	Student's perception about the lab. The mean value of two items: (f) international research network and (g) international experience, measured in a six-point scale from 1: very poor to 6: very good	Questionnaire
Ind. collaboration	A dummy variable taking the value 1 if the student collaborated with businesses on research activity during her/his Ph.D. programme and 0 otherwise	Questionnaire
Ind. application	Share of research dedicated to immediate industrial application (as opposed to basic research)	Questionnaire
Year of birth	Year of birth of the student	Questionnaire
Male	A dummy variable taking the value 1 if the student is male and 0 otherwise	Questionnaire
Foreigner	A dummy variable taking the value 1 if the student is not Italian and 0 otherwise	Questionnaire
Parent startup	A dummy variable taking the value 1 if any of the student's parents is an entrepreneur and 0 otherwise	Questionnaire
Ln(Pub)	The logarithm of the number of the student's publications within two years from the end of the study period	Questionnaire
Uni. spinoff activity	Academic spinoffs generated by the degree-awarding university in 2007–2008	NETVAL
Uni. Rating	Research rating published by MIUR in 2014, based on evaluation of the research output carried out over the period 2004–2010. This composite indicator accounts for peer review evaluations of research activity carried out at academic institutions (patents, impact factor of journal articles, etc.)	MIUR
Uni. size	Size of the academic institution. University size is expressed as numbers of students: 1 small (<10,000); 2 medium (10,000–15,000); 3 large (15,000–40,000); 4 mega (>40,000)	MIUR
Social sci and Humanities	A dummy variable taking the value 1 if the student's Ph.D. degree is in social sciences and humanities and 0 in natural sciences and engineering	Questionnaire
Unemployment rate	Unemployment rate in 2008 in the province (NUTS3) where the university is located	ISTAT

**Table 2** Descriptive statistics and correlation matrix

Variables	N	Mean	SD	Min	Max	1	2	3	4	5	6	7	8	9	10	11	12	13	14	
1 Startup	5266	.072	.259	.000	1.000															
2 Year of birth	5266	1979	5.056	1950	1987	-.055														
3 Male	5266	.505	.500	.000	1.000	.083	-.045													
4 Foreigner	5266	.016	.127	.000	1.000	.016	.005	-.004												
5 Parent startup	5266	.110	.313	.000	1.000	.081	.002	-.031	.031											
6 In(pub)	5266	1.398	.941	.000	5.759	-.029	.091	.129	-.014	-.006										
7 Uni. spinoff activity	5083	4.028	3.221	.000	14.000	-.011	.031	-.004	.007	.042	.013									
8 Uni. rating	5266	.997	.241	.000	1.840	-.034	.066	-.015	.017	.008	.014	.271								
9 Uni. size	5078	3.227	.837	1.000	4.000	-.055	.005	.015	.005	.007	.016	.274	.180							
10 Social sci and humanities	5266	.287	.452	.000	1.000	-.015	-.119	-.039	-.012	.012	-.202	-.014	.011	.020						
11 Unemployment	5078	4.909	2.149	2.300	9.300	.036	-.069	.002	-.029	-.041	-.024	-.489	-.433	-.218	-.033					
12 Ind. collaboration	5121	.180	.384	.000	1.000	.130	.033	.081	-.002	.036	.020	.037	-.028	-.038	-.125	-.027				
13 Ind. application	4999	.239	.275	.000	.900	.108	-.060	.069	.011	.026	-.027	-.044	-.080	-.043	-.051	.060	.371			
14 Scientific capital	5225	4.401	.896	1.000	6.000	-.067	.021	-.009	.041	-.021	.143	-.023	.036	-.057	-.035	.009	.040	-.070		
15 Social capital	5184	3.759	1.563	1.000	6.000	-.016	.075	.077	.039	-.015	.201	-.022	.003	-.027	-.051	-.010	.066	-.005	.498	

## 4 Results

### 4.1 Determinants of Ph.D. entrepreneurship

First, we examine the probability of Ph.D. graduates' becoming entrepreneurs (*startup*) by logit regressions and find that lab capitals and business experience affect Ph.D. entrepreneurship.

Table 3a presents the base model with estimated marginal effects at the mean values of the independent variables.<sup>3</sup> Model 1 includes only control variables and Models 2 and 3 add key independent variables. First, we find a direct effect of business experience. Model 2 suggests that industry collaboration increases the probability of startup (discrete change = 0.074,  $p < 0.001$ ) and Model 3 also suggests that industry application leads to startup (marginal effect = 0.062,  $p < 0.001$ ).<sup>4</sup> Therefore, students' engagement in real-world scenarios and the application of their research in a business context have a positive impact on their choice to become entrepreneurs, supporting Hypothesis 1.

Second, we find a direct effect of lab scientific capital on students' decision to become entrepreneurs. Having access to scientific capital significantly decreases the probability of startup (Model 2: marginal effect = -0.017,  $p < 0.001$ , Model 3: marginal effect = -0.015,  $p < 0.001$ ). Although lab scientific capital could have both positive and negative effects on Ph.D. entrepreneurship, our result in the context of Ph.D. studies suggests that scientific capital facilitate progression in the academic career ladder (Long et al. 1979; Miller et al. 2005) to a greater extent than it may contribute to entrepreneurial processes (e.g., Muscio et al. 2013).

Third, we did not find a significant direct effect of lab social capital on Ph.D. entrepreneurship.<sup>5</sup> While lab social capital can open up entrepreneurial opportunities (e.g., Knight 2015; Ardichvili and Cardozo 2000), it can also lead to broader career alternatives (Edler et al. 2011; Knight 2004). Our result implies that neither of these effects clearly surpass the other in the case of Ph.D. entrepreneurship.

Concerning the control variables, the effects of individual-level variables are consistent with previous findings on academic entrepreneurship by established academics (Krabel and Mueller 2009). First, we find a significant age effect, with younger Ph.D. students being more likely to become entrepreneurs (Model 1: marginal effect = -0.002,  $p < 0.001$ ).<sup>6</sup> Second, in line with the previous literature (Bienkowska et al. 2016; Conti and Visentin 2015; Parker et al. 2017), male students than females have a higher probability of becoming entrepreneurs (Model 1: discrete change = 0.042,  $p < 0.001$ ). Finally, the publication performance is negatively associated with Ph.D. entrepreneurship (Model 1: marginal effect = -0.009,  $p < 0.05$ ). This may be due to a trade-off between entrepreneurship and scientific performance (e.g., Walter et al. 2013), as entrepreneurial efforts and protection of intellectual properties can restrict information disclosure, thus compromising publication performance.

As to the university-level factors, the result shows that smaller universities are more supportive to Ph.D. entrepreneurship (Model 1: marginal effect = -0.014,  $p < 0.001$ ),

<sup>3</sup> The sample size differs between the models because of missing data in some variables. We also ran the models with the maximum common sample to confirm the results.

<sup>4</sup> To avoid multicollinearity, we test industry collaboration and industry application in separate models. We find significant effects of both variables even when we include them in a single model.

<sup>5</sup> We also tested the effects of lab scientific capital and social capital in separate models, as the result can be affected by collinearity of the variables and found consistent results.

<sup>6</sup> We also controlled for the cohort of Ph.D. students and find the same age effect but little cohort effect.

**Table 3** Prediction of Ph.D. startup

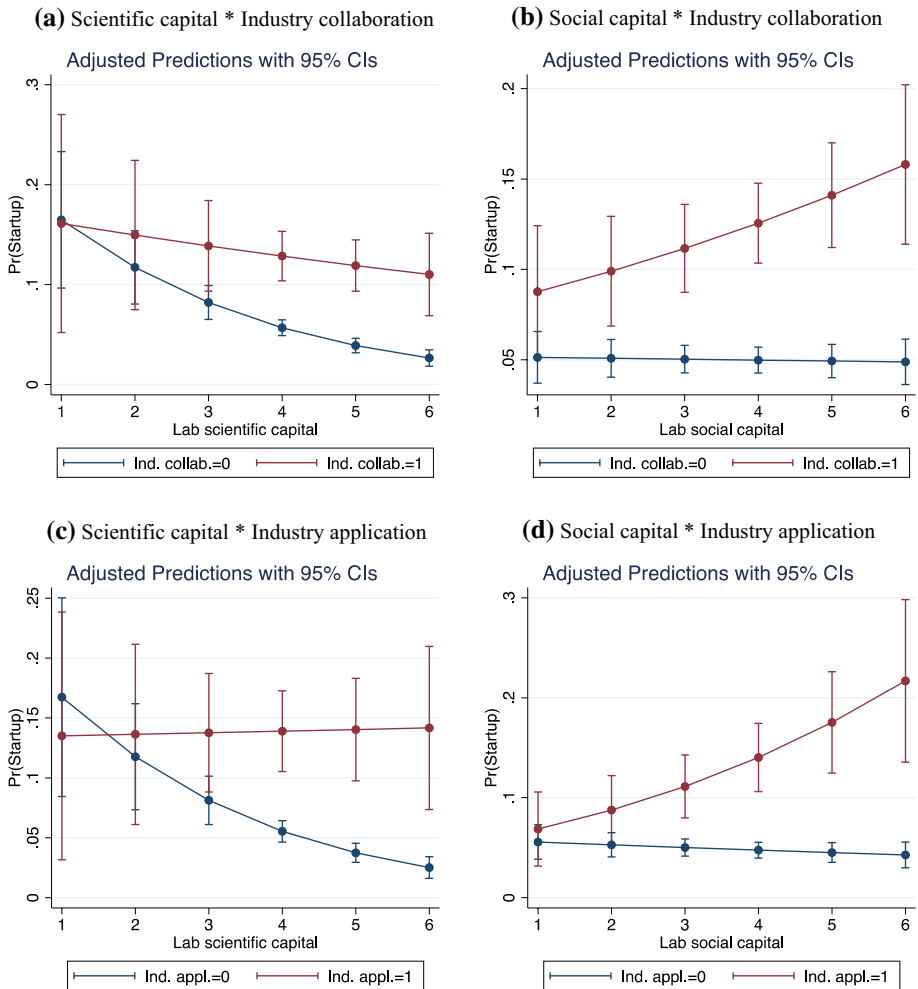
(A) Base model (marginal effects)								
	Model 1		Model 2		Model 3			
Year of birth	-.002***	(.001)	-.002***	(.001)	-.002**	(.001)		
Male <sup>a</sup>	.042***	(.007)	.034***	(.007)	.035***	(.007)		
Foreigner <sup>a</sup>	.037	(.033)	.025	(.032)	.046	(.036)		
Parent startup <sup>a</sup>	.063***	(.014)	.056***	(.014)	.058***	(.014)		
ln(pub)	-.009*	(.004)	-.007+	(.003)	-.006+	(.004)		
Uni. spinoff activity	.001	(.001)	.001	(.001)	.001	(.001)		
Uni. rating	-.015	(.015)	-.012	(.014)	-.006	(.015)		
Uni. size	-.014***	(.004)	-.012**	(.004)	-.013***	(.004)		
Social sci and Humanities <sup>a</sup>	-.013+	(.007)	-.005	(.007)	-.007	(.008)		
Unemployment	.003	(.002)	.003	(.002)	.003	(.002)		
Scientific capital			-.017***	(.004)	-.015***	(.004)		
Social capital			.002	(.002)	.003	(.002)		
Ind. collab <sup>a</sup>			.074***	(.011)				
Ind. Appl					.062***	(.011)		
Chi-squared stat	106.116***		182.638***		147.056***			
Log likelihood	-1267.931		-1184.993		-1182.476			
N	5055		4868		4768			
(B) Interaction effect (coefficients)								
	Model 1		Model 2		Model 3		Model 4	
Scientific capital	-.395***	(.077)	-.302***	(.068)	-.411***	(.091)	-.271***	(.069)
Social capital	.037	(.042)	-.010	(.049)	.046	(.042)	-.055	(.056)
Ind. collab	-.334	(.580)	.430	(.328)				
Ind. appl					-.675	(.756)	-.097	(.466)
Scientific capital × Ind. collab	.307*	(.131)						
Social capital × Ind. collab			.144+	(.079)				
Scientific capital × Ind. appl					.422*	(.177)		
Social capital × Ind. appl							.320**	(.117)
Chi-squared stat	188.186***		186.047***		152.783***		154.632***	
Log likelihood	-1182.219		-1183.289		-1179.613		-1178.689	
N	4868		4868		4768		4768	

Logit regressions. Two-tailed test

†  $p < 0.1$ ; \*  $p < 0.05$ ; \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

(A) Marginal effects at the means (standard errors in parentheses). <sup>a</sup>The discrete change from the base level is indicated for dummy variables. (B) Unstandardised coefficients (standard errors in parentheses). Only the focal independent variables are presented for parsimony. The complete results are given in Online Supplement

while institutional research performance (*uni. rating*) has no significant effect on startup creation in line with the literature on academic spinoffs (Landry et al. 2006; Muscio



**Fig. 2** Interaction effect of lab capital and entrepreneurial experience. *Notes* The predicted probability of Ph.D. startup with 95% confidence intervals. Estimations are based on Table 3B (a: Model 1, b: Model 2, c: Model 3, d: Model 4) with the mean values of all independent variables except for the focal independent variables

et al. 2016; Ramaciotti and Rizzo 2015). Unlike previous empirical findings (Degroof and Roberts 2004; Muscio and Ramaciotti 2019), we do not find a strong evidence that economically underdeveloped areas (i.e., higher unemployment) are associated with Ph.D. entrepreneurship.

Next, to test Hypotheses 2 and 3, we run regression models including interaction terms between business experience and lab capitals (Table 3b). Models 2 and 4 test the interaction between social capital and business experience, finding positive moderating effects (Model 2:  $b=0.144$ ,  $p<0.1$ ; Model 4:  $b=0.320$ ,  $p<0.01$ ). Figures 2b, d graphically illustrate these moderating effects. The figures show that social capital has almost no effect on startup if business experience is non-existent. However, if students are given business experience, social capital significantly increases the probability of startup. This result suggests

that collaboration with industry and industrial application enhance the role of social capital in shaping students' entrepreneurship, supporting Hypothesis 3.

Models 1 and 3 then test the interaction between scientific capital and business experience and find positive interaction effects (Model 1:  $b=0.307$ ,  $p<0.05$ ; Model 3:  $b=0.422$ ,  $p<0.05$ ). This is supportive to Hypothesis 2. Figure 2a, c indicate that in the absence of business experience, higher scientific capital significantly decreases the likelihood of startup. However, this negative effect is mitigated or disappears if students are given business experience. We do not nonetheless see that scientific capital increases the probability of Ph.D. entrepreneurship even with business experience. This result hints that scientific capital is detrimental to Ph.D. entrepreneurship, which is further investigated in the next section.

## 4.2 Different types of Ph.D. entrepreneurship

As we find that not all startups by Ph.D. students originate from university labs, we investigate the determinants of different types of startup (*career option*). Namely we distinguish startups associated with universities and startups not associated, and the former group is further split into the graduates who maintained academic employment and those who did not. We also include other career options, with academic employment as the base category. Table 4a presents the result of multinomial logit regressions with estimated marginal effects.

Consistent with Hypothesis 1, business experience shows significantly positive effects on university-related startup, especially on university-related startup with continuous academic employment (*industry collaboration*: discrete change = 0.032,  $p<0.001$ ; *industry application*: marginal effect = 0.019,  $p<0.01$ ). This suggests that Ph.D. entrepreneurship that is based on university resources is conditioned on business experience in the lab. On the other hand, no significant effect is observed in the case of university-unrelated startup. This might imply that business experience is domain-specific, and that research-based business experience is required for university-related startup.

Concerning the lab capital variables, the result shows a significantly negative effect of scientific capital on university-unrelated startup (marginal effect =  $-0.009$ ,  $p<0.001$ ) but not on university-related startup. Thus, a trade-off between scientific activities and entrepreneurial activities (e.g., Walter et al. 2013) is observed only if the two activities are unrelated, whereas the trade-off is minor or non-existent when they are related. On the other hand, the direct effect of social capital on any startup type is insignificant or weak.

As to the control variables, qualitatively similar effects are indicated across different startup types, but differences are found in a few variables. First, the negative age effect is only observed for university-unrelated startup (marginal effect =  $-0.001$ ,  $p<0.01$ ). In other words, age disadvantage does not exist in the case of university-related startup. Second, the unemployment rate has a positive effect only on university-unrelated startup (marginal effect = 0.003,  $p<0.05$ ). This suggests that lack of employment is compensated by entrepreneurship, as literature has suggested (Muscio and Ramaciotti 2019), but contribution of academic training may not be clear. Third, startup types differ between scientific fields; namely, university-unrelated startup is more common (discrete change = 0.013,  $p<0.05$ ) but university-related startup is less common (discrete change = 0.005,  $p<0.05$ ) in social sciences and humanities than in natural sciences and engineering. This is perhaps explained by business consultation typically started by graduates in the former.

Table 4b tests the interaction effect of business experience and lab capitals. First, Model 1 shows a positive interaction effect of industry collaboration and scientific capital on university-unrelated startup ( $b=0.503$ ,  $p<0.05$ ). A graphical illustration indicates that



**Table 4** Prediction of Ph.D. startup types

(A) Base model (marginal effects)						
Model 1						
	Uni startup + academic	Uni startup	Non-uni startup	Non academic	Unemployed	
Year of birth	-.000 (.000)	-.000 (.000)	-.001** (.000)	-.009*** (.001)	.002+ (.001)	
Male <sup>a</sup>	.009* (.004)	.006* (.002)	.012** (.004)	.033** (.011)	-.012 (.008)	
Foreigner <sup>a</sup>	.011 (.018)	.004 (.011)	.005 (.020)	-.092** (.035)	.064 (.048)	
Parent startup <sup>a</sup>	.021* (.008)	.003 (.004)	.022* (.009)	-.002 (.018)	.021 (.015)	
ln(pub)	.001 (.002)	-.003** (.001)	-.004 (.002)	-.058*** (.006)	-.014** (.005)	
Uni. spinoff activity	.000 (.001)	.001* (.000)	-.001 (.001)	-.003 (.002)	.000 (.002)	
Uni. rating	-.005 (.008)	-.003 (.005)	.006 (.009)	-.031 (.027)	-.027 (.020)	
Uni. size	-.007*** (.002)	-.001 (.001)	-.003 (.002)	-.000 (.007)	.005 (.005)	
Social sci and humanities <sup>a</sup>	-.007 (.004)	-.005* (.002)	.013* (.005)	.081*** (.014)	.056*** (.011)	
Unemployment	-.000 (.001)	.001 (.001)	.003* (.001)	-.001 (.003)	.014*** (.002)	
Scientific capital	-.003 (.002)	-.002 (.001)	-.009*** (.002)	-.044*** (.007)	-.009+ (.005)	
Social capital	.002+ (.001)	.000 (.001)	-.001 (.001)	-.011* (.004)	-.010** (.003)	
Ind. collab <sup>a</sup>	.032*** (.008)	.007+ (.004)	.010 (.006)	-.008 (.015)	-.034** (.011)	
Ind. appl	.019** (.007)	.006+ (.004)	.009 (.007)	.085*** (.021)	-.035* (.017)	
Chi-squared stat	863.611***					
Log likelihood	-4561.522					
N	4680					
(B) Interaction effect (coefficients)						
Model 1						
	Uni startup + academic	Uni startup	Non-uni startup	Non academic	Unemployed	
Scientific capital	-.294* (.148)	-.449* (.219)	-.631*** (.114)	-.371*** (.053)	-.185** (.067)	
Ind. collab	1.235 (.937)	.203 (1.468)	-1.613 (1.064)	.170 (.513)	-.349 (.825)	

**Table 4** (continued)

(B) Interaction effect (coefficients)						
Model 1						
	Uni startup + academic	Uni startup	Non-uni startup	Non academic	Unemployed	
Scientific capital × Ind. collab	.031	.205	.503*	(.241)	(.117)	(.186)
Chi-squared stat	891.338***					
Log likelihood	-4769.505					
N	4851					
Model 2						
	Uni startup + academic	Uni startup	Non-uni startup	Non academic	Unemployed	
Social capital	.168+	-.022	-.150*	(.074)	-.086**	(.038)
Ind. collab	1.911***	.423	-.796	(.602)	.044	(.425)
Social capital × Ind. collab	-.132	.171	.347*	(.142)	.016	(.104)
Chi-squared stat	894.777***					
Log likelihood	-4767.786					
N	4851					
Model 3						
	Uni startup + academic	Uni startup	Non-uni startup	Non academic	Unemployed	
Scientific capital	-.260	-.643*	-.512***	(.140)	-.355***	(.079)
Ind. appl	1.220	-1.854	.777	(1.159)	.518	(.847)
Scientific capital × Ind. appl	.117	.815+	-.008	(.284)	.016	(.200)
Chi-squared stat	840.759***					
Log likelihood	-4661.266					
N	4754					

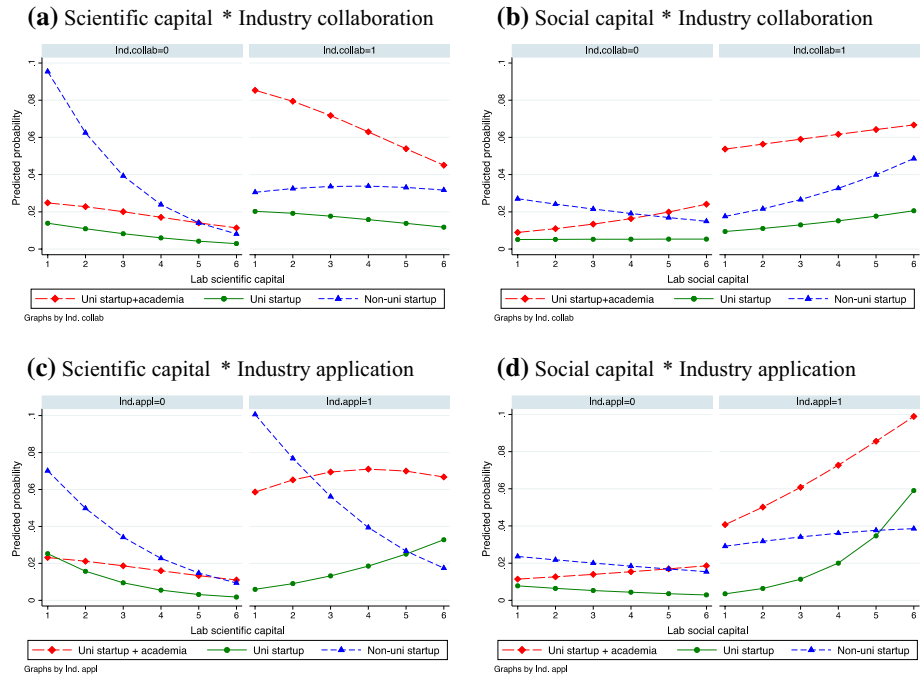
Table 4 (continued)

Model 4					
	Uni startup + academic	Uni startup	Non-Uni startup	Non academic	Unemployed
Social capital	.069 (.100)	-.224 (.155)	-.113 (.088)	-.097** (.037)	-.088* (.045)
Ind. appl	1.338 (.833)	-1.411 (1.302)	.215 (.714)	.413 (.343)	.453 (.460)
Social capital × Ind. appl	.098 (.194)	.778* (.310)	.159 (.193)	.048 (.090)	-.279* (.128)
Chi-squared stat	845.734***				
Log likelihood	-4658.778				
N	4754				

Multinomial regressions with "academic employment" as the base category. Two-tailed test

†  $p < 0.1$ ; \*  $p < 0.05$ ; \*\*  $p < 0.01$ ; \*\*\*  $p < 0.001$

(A) Marginal effects at the means (standard errors in parentheses). †The discrete change from the base level is indicated for dummy variables. (B) Unstandardised coefficients (standard errors in parentheses). Only the focal independent variables are presented for parsimony. The complete results are given in Online Supplement



**Fig. 3** Interaction effect of lab capital and entrepreneurial experience. *Notes* The predicted probabilities of three startup options are presented. Estimations are based on Table 4B (a: Model 1, b: Model 2, c: Model 3, d: Model 4) with the mean values of all independent variables except for the focal independent variables. The probabilities of academic and non-academic employment and unemployment are omitted

scientific capital has a negative effect on university-unrelated startup only if students do not have industry collaboration (Fig. 3a). Thus, Ph.D. students are more likely to start university-unrelated startup when they had neither business experience nor scientific capital. Model 3 shows a weakly positive interaction effect of industry application and scientific capital on university-related startup ( $b=0.815, p<0.1$ ). Figure 3c indicates that scientific capital increases the probability of startup only if they engage in industrially applicable research. This is consistent with our expectation in Hypothesis 2.

Similarly, Model 2 presents a positive interaction effect of industry collaboration and social capital on university-unrelated startup ( $b=0.347, p<0.05$ ). Figure 3b shows that high social capital decreases startup if students do not have industry collaboration, but that social capital increases startup if students do have industry collaboration. Model 4 shows a positive interaction effect between industry application and social capital on university-related startup ( $b=0.778, p<0.05$ ), and Fig. 3d illustrates that social capital leads to startup only if students engage in industrially applicable research. This is consistent with Hypothesis 3.

Unlike in the previous section, we find that the moderation effects of industry collaboration (Models 1 and 2) and industry application (Models 3 and 4) work on different startup types. Human interaction through collaboration appears to be more relevant when Ph.D. students start businesses not originating from universities. On the other hand, interaction in the knowledge space through applied research is more important when students start businesses originating from universities.

### 4.3 Robustness check

A potential concern in our empirical approach is selection bias. For example, students who intended to start up their own businesses might have chosen a lab with more opportunities of business experience, though we believe that the majority of Ph.D. students aimed to find academic employment after graduation (Mangematin 2000). In addition, students with high latent research skills, who thus are likely to find academic employment, might be recruited by labs with high scientific capital. Although our empirical setup does not allow us to directly control for such factors, we have a few proxy measures. For a subset of our sample, information about students' general risk orientation (*risk orientation*) and students' undergraduate academic score (*undergrad score*) are available. Controlling for these variables, Appendix 2 runs the same set of regressions, finding consistent results.

The prior literature on entrepreneurship tends to focus on narrower scientific fields, often excluding social sciences and humanities. The coverage of whole fields is an advantage of this study, as field difference is of both practical and scholarly interest. Thus, we split our sample into (1) natural sciences and engineering and (2) social sciences and humanities, and find a few differences between the two groups (Appendix 3). As to the direct effect of business experience, it appears that industrial application of students' research is less relevant in social sciences and humanities (Models 1 vs. 6). This suggests that Ph.D. entrepreneurship in the fields less directly depends on research output. This is consistent with the fact that Ph.D. entrepreneurship in the field is often university-unrelated (Table 4a). In contrast, Ph.D. entrepreneurship in natural sciences and engineering usually depends on the knowledge itself, the applicability of research is crucial. On the other hand, the direct effect of industry collaboration is significantly positive in both fields, which implies that human interaction is critical regardless of scientific fields. As to the interaction effects, accordingly, both scientific and social capitals are moderated mainly by industry applicability in natural sciences and engineering (Models 4 and 5) and by industry collaboration in social sciences and humanities (Models 9 and 10).

## 5 Concluding remarks

This paper aims to improve our understanding of the impact of the academic environment Ph.D. students engage with during their training period and their decision to become entrepreneurs. Our analysis based on a survey of Italian Ph.D. students offer several key findings.

First of all, we find that a substantial proportion of Ph.D. graduates choose entrepreneurial careers, and approximately half of the startups are based on university technologies and know-how. Thus, it seems that Ph.D. training does contribute to knowledge transfer to the society through entrepreneurship. However, as the other half of startup is not associated with universities, the impact of Ph.D. entrepreneurship as a means of knowledge transfer must be carefully evaluated. We also find that three quarters of university-related startup are made by students who also maintained academic employment. This suggests that Ph.D. students do not necessarily have to take a risk of entrepreneurship entirely privately, and the Italian universities have already institutionalised a safety net by providing adjunct positions to student entrepreneurs or allowing postdocs to engage in startup activities.

The paper then investigates the contribution of the academic environment to Ph.D. entrepreneurship, by focusing on the local lab environment where students are affiliated. In particular, we examine the scientific and social capitals as well as business experience available for students. The result shows that Ph.D. entrepreneurship is driven by business experience during the training period, particularly when they start university-related

businesses, as opposed to unrelated businesses. Second, the result suggests that scientific capital is negatively associated with students' startup activities that are unrelated to university research. This result is consistent with the argument that scientific excellence and entrepreneurial activities are in conflict (Baldini 2010; Muscio et al. 2016; Ramaciotti and Rizzo 2015), but this is true only if startup is not based on university research. Third, high scientific and social capitals are associated with Ph.D. entrepreneurship only if students are given business experience. In particular, students trained under high lab capitals and experience of industrially applicable research tend to engage in university-related startup.

These results have a few theoretical implications. First, Ph.D. students are an important source of entrepreneurship, on top of faculty entrepreneurship, though the prior literature has focused mostly on the latter (Astebro et al. 2012; Hayter et al. 2017; Shah and Pahnke 2014). Overall, we see similarities in the determinants of Ph.D. entrepreneurship and those of faculty entrepreneurship (e.g., business experience). However, our results also suggest peculiarities of Ph.D. entrepreneurship (e.g., the negative effect of scientific capital). Thus, the increasing phenomenon of Ph.D. entrepreneurship should be further investigated, with the specificity of the student status and the career stage taken into consideration. Second, while previous literature has mostly investigated institution-wide environment as determinants of academic entrepreneurship (Muscio and Ramaciotti 2019), we demonstrate that students are strongly influenced by a local context of laboratories and student-supervisor relationships. The general importance of local research environment has been suggested in literature (Blau 1994; Latour and Woolgar 1979; Knorr-Cetina 1999; Shibayama et al. 2015), but it can be of particular relevance for the entrepreneurship by students who might have limited ties beyond the lab environment. Future research should incorporate this multi-level structure of academic institutions. Third, Ph.D. entrepreneurship can be diverse in its forms—some based on university research and others not—and we find that they are driven by different factors. Students can contribute to knowledge transfer to the society through university-related startup but those starting up unrelated businesses may not. Therefore, these different types should be carefully distinguished and investigated.

Our results provide some policy insights. First of all, we provide evidence that Ph.D. entrepreneurship, at least in the Italian context, is not an exception both in terms of economic impact and as a form of academic engagement with industry; 6.7% of graduates pursue entrepreneurship careers, while Italy stands at the bottom of world rankings for the entrepreneurship rate with a rate of 1.3% according to the Global Entrepreneurship Monitor. This provides new insights into the magnitude of the impact that universities can have on the promotion of economic development, strengthening the argument that universities can be important stakeholders in regional economic growth. While technology transfer policies so far have paid little attention to Ph.D. entrepreneurship, our findings make a case for promotion of an entrepreneurial university model beyond the framework currently adopted in many European and US institutions. Second, our result demonstrates that students' engagement in real-world scenarios and the application of their research results in a business context have a significant impact on the chance of students becoming entrepreneurs. Thus, developing local environment favourable to entrepreneurship can make a difference in startup creation. Third, the lab environment factors have mixed effects on Ph.D. entrepreneurship in terms of the direction of the effects as well as resulting types of entrepreneurship. Investment in Ph.D. programmes can improve the institutional capability to transfer knowledge through entrepreneurship but can end in an opposite result. Therefore, as suggested in Muscio and Ramaciotti (2019), policies for academic entrepreneurship must be carefully designed to direct students towards effective career options. Our results also adds a new perspective to the value of Ph.D. training. The cost-effectiveness of Ph.D.

training—whether the benefits of training outweigh the costs—has been debated (Pedersen 2016). A recent trend is that Ph.D. studies should aim to train for more than research excellence, including generic skills such as project management and problem solving. Indeed, industries consider Ph.D. holders skilled and creative human capital that provide access to innovative thinking and knowledge transfer (Park 2007). We demonstrate that Ph.D. entrepreneurship is another route for the academic sector to contribute to the wider society.

Despite relevant theoretical and policy implications, this study faces some important limitations, the most important being the cross-sectional nature of the database, which reduces the ability to check any cause-effect implication between lab environment and Ph.D. entrepreneurship. Second, this study does not consider the long-term outcome of Ph.D. entrepreneurship (e.g., growth, economic returns), which should be evaluated to design policies. Third, the sample specificity limits the generalisability of our findings. The operation of Ph.D. training as well as career systems differ between countries, which should influence the rationale behind students' career decisions.

## Appendix 1

See Table 5.

**Table 5** Factor analysis of lab capital

		Factor 1 (Scientific)	Factor 2 (Social)
a	Skills of the research supervisor	<b>0.625</b>	0.188
b	Time devoted to research activity	<b>0.720</b>	0.103
c	Tools and research infrastructure	<b>0.728</b>	0.304
d	Financial resources	<b>0.609</b>	0.369
e	Autonomy / Independence	<b>0.592</b>	0.189
f	International research network	0.307	<b>0.866</b>
g	International experience	0.051	<b>0.933</b>
	Proportion	0.323	0.276

Principal-component factor analysis with varimax rotation. Factor loadings greater than 0.5 are indicated in bold italic. The two factors have eigenvalues greater than one. Kaiser–Meyer–Olkin (KMO) measure is 0.76

## Appendix 2

See Table 66.



**Table 6** Prediction of Ph.D. startup with additional control variables (coefficients)

	Model 1	Model 2	Model 3	Model 4	Model 5
Risk orientation <sup>a</sup>	.518*** (.099)	.526*** (.099)	.530*** (.097)	.556*** (.098)	.560*** (.099)
Undergrad score <sup>b</sup>	.020 (.018)	.015 (.018)	.016 (.017)	.017 (.018)	.016 (.018)
Scientific capital	-.289*** (.076)	-.386*** (.083)	-.299*** (.083)	-.395*** (.074)	-.277*** (.074)
Social capital	-.011 (.047)	-.010 (.046)	-.050 (.046)	-.002 (.053)	-.104+ (.061)
Ind. collab	.824*** (.145)	-.297 (.620)	.483 (.620)	-.494 (.346)	-.168 (.493)
Ind. appl	.491* (.232)				
Scientific capital × Ind. collab		.286* (.141)			
Social capital × Ind. collab			.117 (.084)		
Scientific capital × Ind. appl				.358+ (.190)	
Social capital × Ind. appl					.321* (.126)
Chi-squared stat	189.624***	197.720***	195.520***	166.311***	169.310***
Log likelihood	-953.992	-984.77	-985.87	-981.994	-980.495
N	3676	3773	3773	3726	3726

Logit regressions. Two-tailed test. Two-tailed test

†  $p < 0.1$ , \*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$ 

Unstandardised coefficients (standard errors in parentheses). Only the focal independent variables are presented for parsimony. The complete results are given in Online Supplement. "Risk orientation" is the mean of five survey items ("Are you inclined towards low-risk projects, as opposed to risky projects?", "Are you more inclined to adopt short or medium-term risk strategies?", etc.) measured in the six-point scale (1: strongly disagree – 6: strongly agree) (Miller 2007)

<sup>b</sup> Undergrad score is based on the final grading score for the undergraduate programme

## Appendix 3

See Table 7.

Table 7 Prediction of Ph.D. startup by scientific fields (coefficients)

	Natural sci and engineering				
	Model 1	Model 2	Model 3	Model 4	Model 5
Scientific capital	-.312*** (.080)	-.423*** (.090)	-.338*** (.079)	-.477*** (.106)	-.292*** (.079)
Social capital	.035 (.049)	.039 (.049)	.023 (.049)	.045 (.058)	-.049 (.065)
Ind. collab	.746*** (.153)	-.243 (.649)	.732* (.366)		
Ind. appl	.587* (.247)			-1.127 (.865)	-.019 (.551)
Scientific capital × Ind. collab		.266+ (.147)			
Social capital × Ind. collab			.043 (.088)		
Scientific capital × Ind. appl				.530** (.203)	
Social capital × Ind. appl					.290* (.136)
Chi-squared stat	150.524***	153.103***	135.864***		
Log likelihood	-854.423	-876.007	-877.533	-880.864	-882.047
N	3482	3550	3550	3534	3534
	Soc. Sci. and humanities				
	Model 6	Model 7	Model 8	Model 9	Model 10
Scientific capital	-.118 (.149)	-.279+ (.156)	-.142 (.144)	-.143 (.186)	-.147 (.145)
Social capital	-.001 (.089)	.005 (.088)	-.119 (.095)	.029 (.087)	-.080 (.112)
Ind. collab	1.136*** (.283)	-1.423 (1.367)	-1.167 (.869)		
Ind. appl	.628 (.413)			1.026 (1.638)	-.210 (.904)
Scientific capital × Ind. collab		.623* (.304)			
Social capital × Ind. collab			.619** (.197)		

Table 7 continued

Soc. Sci. and humanities					
	Model 6	Model 7	Model 8	Model 9	Model 10
Scientific capital × Ind. appl					
Social capital × Ind. appl	45.478***	51.500***	58.096***	31.219**	.363 (.237)
Chi-squared stat	-282.494	-297.420	-294.121	-291.189	33.577**
Log likelihood	1212	1318	1318	1234	-290.010
N					1234

Logit regressions. Two-tailed test. Two-tailed test

†  $p < 0.1$ , \*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Unstandardised coefficients (standard errors in parentheses). ‡The discrete change from the base level is indicated for dummy variables. (B) Only the focal independent variables are presented for parsimony. The complete results are provided in Online Supplement

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